Transforming Clinical Practice Initiative (TCPI)

Background and Goals
Transforming Clinical Practice Goals

1. Support more than 140,000 clinicians in their practice transformation work
2. Improve health outcomes for millions of Medicare, Medicaid and CHIP beneficiaries and other patients
3. Reduce unnecessary hospitalizations for 5 million patients
4. Generate $1 to $4 billion in savings to the federal government and commercial payers
5. Sustain efficient care delivery by reducing unnecessary testing and procedures
6. Build the evidence base on practice transformation so that effective solutions can be scaled
What are the 5 phases of TCPI?

1. Set Aims
2. Use Data to Drive Care
3. Achieve Progress on Aims
4. Achieve Benchmark Status
5. Thrive as a Business via Pay for Value Approaches
Practice Transformation in Action

Transforming Clinical Practice would employ a **three-prong approach** to national technical assistance.

- Aligned federal and state programs with support contractor resources
- Practice Transformation Networks to provide on the ground support to practices
- Support and Alignment Networks to achieve alignment with medical education, maintenance of certification, more

**This technical assistance would enable large-scale transformation of more than 140,000 clinicians’ and their practices to deliver better care and result in better health outcomes at lower costs.**
Overall Aims of the TCPI Model

1. Transform Practice.
   Support more than 140,000 clinicians in work to achieve practice transformation

2. High Performance.
   Improve health outcomes for 5M Medicare, Medicaid & CHIP beneficiaries.

3. Reduce Utilization.
   Reduce unnecessary hospitalizations & over utilization of other services for 5M Medicare, Medicaid & CHIP beneficiaries

4. Scale.
   Build the evidence base on practice transformation so that effective solutions can be scaled, if successful

5. Savings.
   $1B–$4B in savings to federal government over... 4 years through reduced Medicare, Medicaid & CHIP expenditures

6. Value Based.
   Move clinicians through the TCPI phases to participate in incentive programs & practice models that reward value
## Draft TCPI Driver Diagram

<table>
<thead>
<tr>
<th>TCPI Aim/Goals</th>
<th>Primary Drivers</th>
<th>Secondary Drivers</th>
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<tbody>
<tr>
<td>1. Support more than 140,000 in their practice transformation work.</td>
<td><strong>Continuous Quality Improvement Driven by Small Tests of Change and Effective Use of Test Results Data</strong></td>
<td>Engaged Leadership and Leadership Commitment/Culture of Improvement</td>
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<td>2. Build the evidence based on practice transformation so that effective solutions can be scaled.</td>
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<td>Quality Improvement Strategy</td>
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<td>3. Improve health outcomes for millions of Medicare, Medicaid and CHIP beneficiaries and other patients.</td>
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<td>Optimal Use of HIT</td>
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<td>4. Reduce unnecessary hospitalizations for 5 million patients.</td>
<td><strong>Comprehensive Care Design</strong></td>
<td>Empanelment</td>
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<td>5. Sustain efficient care delivery by reducing unnecessary testing and procedures.</td>
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<td>Integrated Care Delivery</td>
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<td>6. Generate $1 to $4 billion in savings to the federal government and commercial payers</td>
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<td>Organized Evidence Based Care</td>
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<td>7. Transition 75% of practices completing the program to participate in Alternative Payment Models</td>
<td><strong>Business Operations</strong></td>
<td>Patient Centered Interactions</td>
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<td>Enhanced Access</td>
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<td>Care Coordination</td>
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<td>Develop a sustainable approach for continual improvement to support better care, smarter spending and healthier people</td>
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<td>Enhanced Revenue and Cash Flow</td>
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We acknowledge Qualis Health in partnership with the MacColl Center for Health Care Innovation at the Group Health Research Institute; the Center for Medicare and Medicaid Innovation ‘Comprehensive Primary Care’ model; the many Federal Partners that have provided feedback and input; and the numerous practices interviewed by the TCPI team.
Transforming Clinical Practice Initiative (TCPI) Assessment Tool

• Aligns with the five phases of Practice Transformation in the TCPI framework.

• The tool will be used to determine the practice’s position on the transformation phase continuum.

• QIN-QIOs will team with the PTNS to help practices complete the tool.

• Results will be shared among the QIN-QIOs, PTNS, CMS and practices to guide improvement and learning.
Key Accountabilities of Support & Alignment Networks

• Pursue and achieve the quantitative AIMS of the initiative.
• Align Their Multiple Programs and Drivers with Aims & Activities of TCPI Initiative:
  – Continuing Medical Education
  – Maintenance of Certification
  – Registries
  – Journals, Newsletters, Messaging to Members
  – Professional Standards & Requirements
  – Annual Meetings
  – Awards Programs
• Help Recruit Members Into Initiative and Sustain Their Active Engagement Over 4 Years
• Support Practices with Person & Family Engagement
Transforming Clinical Practice Initiative: Support & Alignment Networks (SANs)

- American College of Emergency Physicians
- American College of Physicians, Inc.
- American College of Radiology
- American Medical Association
- American Psychiatric Association
- HCD International, Inc.
- National Nursing Centers Consortium
- Network for Regional Healthcare Improvement
- Patient Centered Primary Care Foundation
- The American Board of Family Medicine, Inc.
Key Accountabilities of Practice Transformation Networks

- Pursue and achieve the quantitative AIMS of the initiative
- Recruit clinicians/practices and build strategic partnerships
- Lead practices in continuous improvement and culture change
- Facilitate improved clinical practice management
- Utilize quality measures and data for improvement
Transforming Clinical Practice Initiative: Practice Transformation Networks (PTNs)

- Arizona Health-e Connection
- Baptist Health System, Inc.
- Children's Hospital of Orange County
- Colorado Department of Health Care Policy & Financing,
- Community Care of North Carolina, Inc.
- Community Health Center Association of Connecticut, Inc.
- Consortium for Southeastern Hypertension Control
- Health Partners Delmarva, LLC
- Iowa Healthcare Collaborative
- Local Initiative Health Authority of Los Angeles County
- Maine Quality Counts
- Mayo Clinic
- National Council for Behavioral Health
- National Rural Accountable Care Consortium
- New Jersey Innovation Institute
- New Jersey Medical & Health Associates dba CarePoint Health
- New York eHealth Collaborative
- New York University School of Medicine
- Pacific Business Group on Health
- PeaceHealth Ketchikan Medical Center
- Rhode Island Quality Institute
- The Trustees of Indiana University
- VHA/UHC Alliance Newco, Inc.
- University of Massachusetts Medical School
- University of Washington
- Vanderbilt University Medical Center
- VHQC
- VHS Valley Health Systems, LLC
- Washington State Department of Health